### Welcome to the UBC Faculty Pension Plan 2021 Forum. We will start in a few minutes.

If you need help with a technical issue during the session, please use the **Chat** feature.

If you have a question about the content of the presentation, please use the **Q&A** feature.

Questions will be anonymous and moderated throughout the presentation.

This session will be recorded for future viewing.

#### To ask questions:

- Click on the Q&A icon at the bottom of your screen in Zoom
- Type in your questions
- You may submit your questions throughout the presentation







### **Agenda**

- Welcome by Chair
- 2020 Board Initiatives and Projects
- Plan's Financial and Membership Update
- Investment Review for 2020 and First Quarter 2021
- Questions







#### **Board of Trustees**

Dr. R. Kenneth Carty, Chair

Professor Emeritus, Political Science

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Professor, Sauder School of Business

Dr. Lorenzo Garlappi

Professor, Sauder School of Business

**Dr. Martin Comyn** 

Retired Research Scientist, TRIUMF





#### 2020 Board Initiatives and Projects

- Introduced the Fossil Fuel Free Equity and Bond fund ("FFF") option on April 1, 2020
- Reviewed and updated our Investment Beliefs and reviewing the Asset Mix of Balanced Fund
- Continued oversight of all the Plan's investment managers
- Board's priorities continue to be to provide a well-managed costeffective pension plan, and to ensure members get the information they need in the remote delivery model
- At the end of 2020, Joost Blom retired after 17 years as Chair





# Financial and Membership Update

Orla Cousineau

Executive Director, Pensions

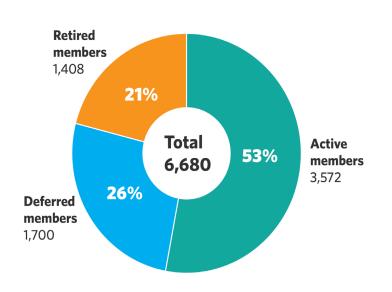


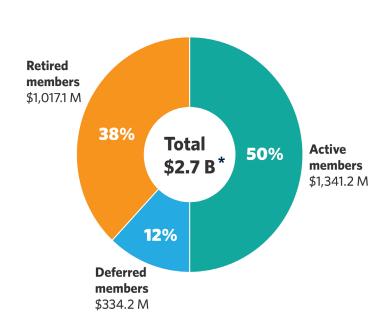


#### Plan Statistics December 31, 2020

#### **Total Plan Membership**

#### **Plan Assets**

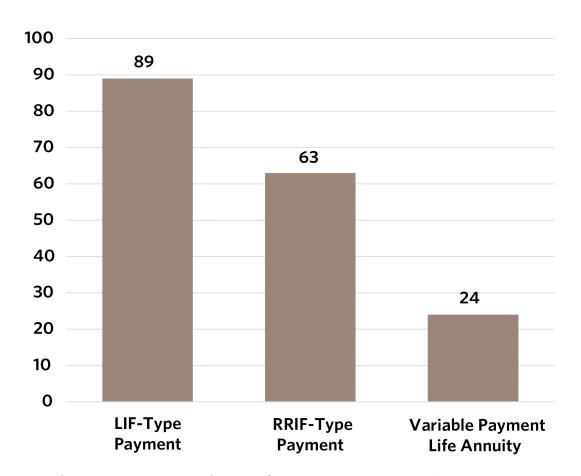








#### **Pensions Started in 2020**



Total assets transferred to retirement income within the Plan: \$101.1 M

**79%** of retiring members' assets stayed in the Plan





#### **UBC PAO Member Services**

- In-person assistance via phone
- One-on-one meetings via Zoom
- 9 retirement and 3 new member workshops during 2020
- Live webcast investment update
- 2 newsletters, and the topics covered :
  - New FPP Fossil Fuel Free Equity and Bond Fund investment option
  - Investment priorities during COVID
  - Real estate manager changes to Balanced Fund
  - Workday process changes





#### **Board of Trustees Election**

- Election for two Trustees in Fall 2021
- Four-year term from January 1, 2022 to December 31, 2025
- Nomination packages will be available in September 2021
- For more information on the process, contact Orla Cousineau





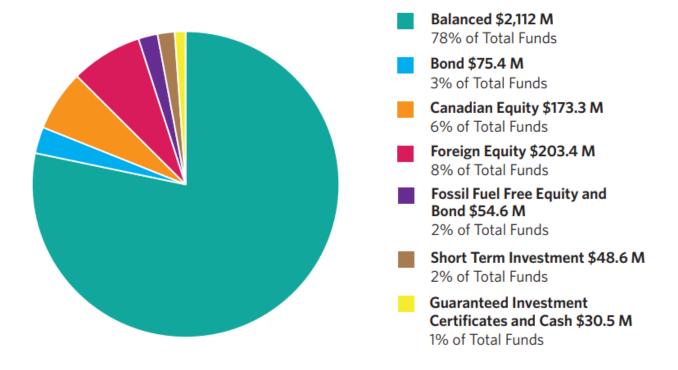
#### Investment Review of 2020

## Kamila Giesbrecht Executive Director, Investments





## Member Fund Utilization as of December 31, 2020

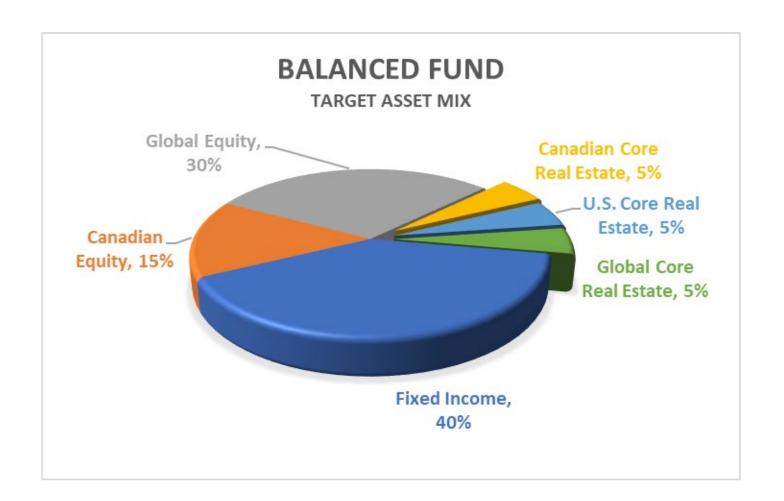


**Total Assets \$2.7 Billion** 





#### **Balanced Fund**

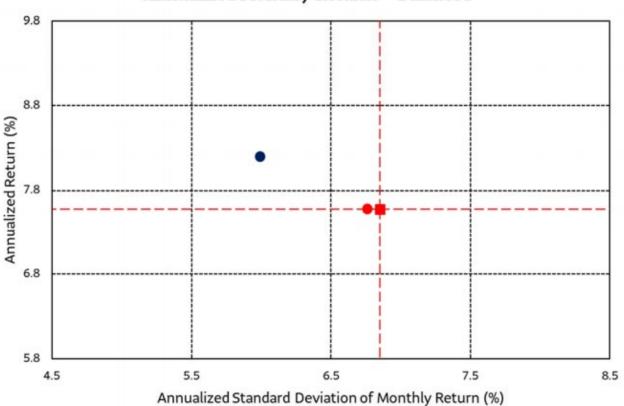






### Risk-adjusted Return

#### Annualized Risk/Return - 10 Yrs Ending December 31, 2020 Annualized Monthly Returns - Balanced







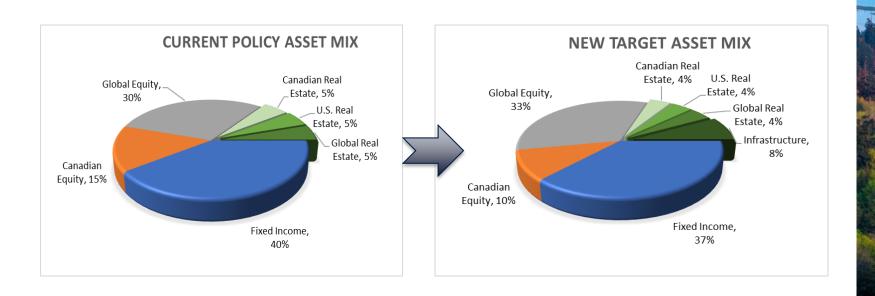
Median Canadian Neutral Balanced



### **Pending Asset Mix Change**

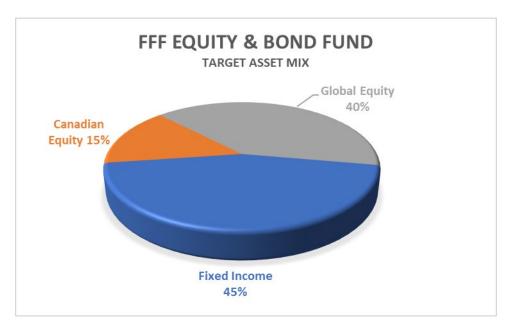
#### **Balanced Fund Option**

- 1. Increasing Alternatives by 5% (Real Estate + Infrastructure)
- 2. Decreasing Equity by 2% (-5% Canadian and +3% Global)
- 3. Decreasing Fixed Income by 3%





## New Fund Option since April 1, 2020 Fossil Fuel Free Equity and Bond Fund



- Assets approx. \$55M
- Composed of three underlying Fossil Fuel Free (FFF)
   Funds managed by Jarislowsky Fraser
- New managers/strategies will be added at some point





### **Key Themes in 2020**

- Covid-19
- Record decline in economic growth earlier in the year
- Elevated equity volatility
- Close to zero bond yields
- Massive stimulus with close integration between monetary policy and fiscal policy
- Global equities ended the year 12% higher
- On the surface a great year for investors
- V- recovery vs. K- recovery

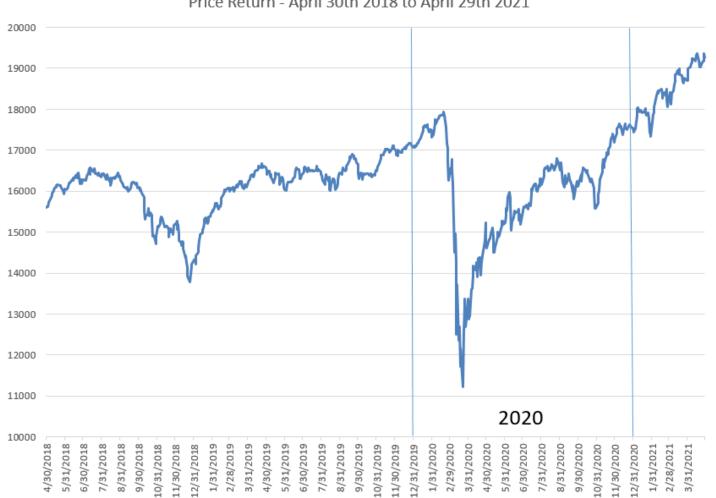




### **Canadian Equities**

#### **S&P/TSX Composite Index**

Price Return - April 30th 2018 to April 29th 2021



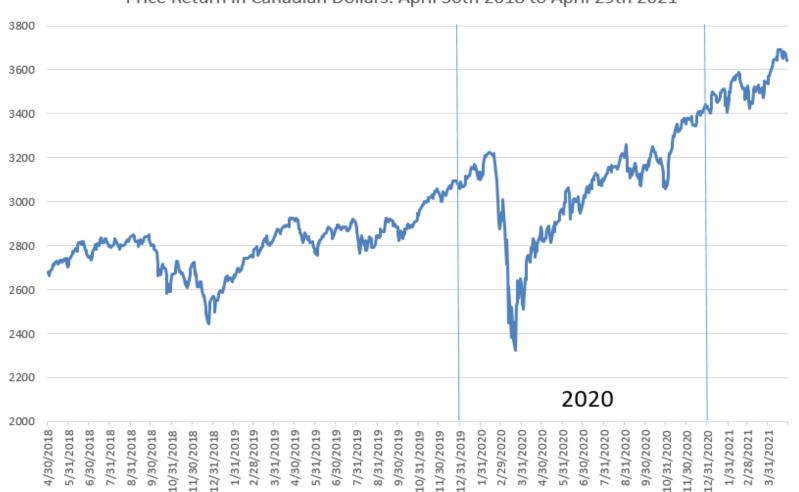




### **Global Equities**

#### **MSCI World Index**

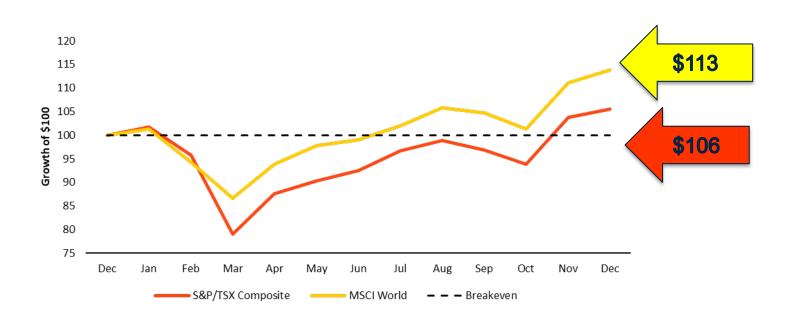
Price Return in Canadian Dollars: April 30th 2018 to April 29th 2021







### Growth of \$100 - Equities in 2020





#### **Fixed Income**

#### **FTSE Universe Bond Index**

Total Return: April 30th 2018 to April 28th 2021

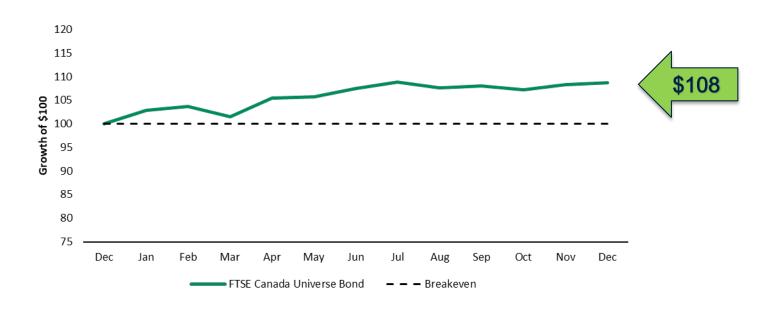








## Growth of \$100 - Canadian Bonds in 2020







#### Fund Rates of Return to December 31, 2020

Fund	1 Year	5 Year	10 Year
UBC FPP Balanced Fund	8.25%	7.35%	8.15%
Benchmark	9.09%	7.11%	7.47%
UBC FPP Bond Fund	8.98%	4.47%	4.62%
Benchmark	8.69%	4.20%	4.46%
UBC FPP Canadian Equity Fund	6.38%	9.43%	7.19%
Benchmark	5.59%	9.33%	5.81%
UBC FPP Foreign Equity Fund	11.44%	10.10%	13.36%
Benchmark	11.57%	9.54%	12.91%
UBC FPP Fossil Fuel Free Equity and Bond Fund	N/A	N/A	N/A
Benchmark	N/A	N/A	N/A
<b>UBC FPP Short Term Investment Fund</b>	0.82%	1.13%	1.18%
Benchmark	0.86%	0.99%	0.95%





## Relative Fund Performance – Multi Asset Funds - As of December 31, 2020

	Compounded Annualized Returns			One Year Returns Ending Dec 31				
	1 YR	4 YR	10 YR	2020	2019	2018	2017	
UBC FPP Balanced	8.25	7.67	8.15	8.25	14.32	-0.40	9.05	
Quartile	3	2	2	3	3	1	2	
Custom Benchmark	9.09	7.31	7.47	9.09	14.12	-0.78	7.35	
Differential	-0.84	0.36	0.68	-0.84	0.20	0.38	1.70	
UBC FPP FFF Equity & Bond	-	-	-	-	-	-	-	
Quartile	-	-	-	-	-	-	-	
Custom Benchmark	-	-	-	-	-	-	-	
Differential	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
Source: Morningstar – Canadian Neutral Balanced Universe – Periods Ending Dec 31								

<sup>\*</sup> Current Custom UBC Balanced Benchmark: 40% FTSE Bond Universe, 13.3% S&P/TSX, 6.7% S&P/TSX Capped, 5% MSCI ACWI Ex Canada, 10% MSCI World Ex Canada Minimum Volatility, 10% CPI + 4%





## Relative Fund Performance – Fixed Income As of December 31, 2020

	Compounded Annualized Returns							
	1 YR	4 YR	10 YR	2020	2019	2018	2017	
UBC FPP Bond	8.98	5.17	4.62	8.98	7.86	0.98	3.06	
Quartile	3	3	3	3	1	4	2	
Custom Benchmark	8.69	4.79	4.46	8.69	7.38	1.12	2.17	
Differential	0.29	0.38	0.16	0.29	0.48	-0.14	0.89	
AB Core Plus Bond	6.98	4.69	4.73	6.98	8.11	0.98	2.87	
Quartile	4	4	3	4	1	4	2	
FTSE Canada Universe Bond	8.68	4.83	4.49	8.68	6.87	1.41	2.52	
Differential	-1.70	-0.13	0.23	-1.70	1.24	-0.43	0.35	
BlackRock Universe Bond Index	8.57	-	-	8.57	-	-	-	
Quartile	4	-	-	4	-	-	-	
FTSE Canada Universe Bond	8.68	-	-	8.68	-	-	-	
Differential	-0.11	N/A	N/A	-0.11	N/A	N/A	N/A	
PIMCO Canadian CorePLUS Bond	11.57	5.75	5.00	11.57	8.03	1.36	2.35	
Quartile	1	1	1	1	1	3	4	
FTSE Canada Universe Bond	8.68	4.83	4.49	8.68	6.87	1.41	2.52	
Differential	2.89	0.92	0.51	2.89	1.16	-0.05	-0.16	
Source: Morningstar – Canadian Fixed Income Universe – Periods Ending Dec 31								

<sup>\*</sup> Current Custom UBC Bond Benchmark: 100% FTSE TMX Canada Universe Bond Index.





#### Relative Fund Performance – Canadian **Equity As of December 31, 2020**

	Compounded Annualized Returns						
	1 YR	4 YR	10 YR	2020	2019	2018	2017
UBC Canadian Equity	6.38	6.66	7.19	6.38	21.20	-9.00	10.33
Quartile	2	2	2	2	3	3	2
Custom Benchmark	5.59	6.57	5.81	5.59	22.88	-8.88	9.10
Differential	0.79	0.09	1.38	0.79	-1.68	-0.12	1.23
CC&L Group Canadian Q Growth	8.06	8.03	8.12	8.06	24.36	-8.94	11.29
Quartile	1	1	1	1	1	3	1
S&P/TSX Composite TR	5.60	6.57	5.76	5.60	22.88	-8.89	9.10
Differential	2.46	1.46	2.36	2.46	1.48	-0.05	2.20
Guardian Canadian Equity	4.19	6.06	6.83	4.19	18.42	-6.48	9.66
Quartile	3	3	2	3	4	2	2
S&P/TSX Capped Composite TR (Custom)	5.59	6.57	5.76	5.59	22.88	-8.88	9.10
Differential	-1.41	-0.51	1.08	-1.41	-4.46	2.40	0.55
LW Canadian Equity	7.03	5.97	8.12	7.03	20.85	-11.43	10.07
Quartile	2	3	1	2	3	4	2
S&P/TSX Composite TR	5.60	6.57	5.76	5.60	22.88	-8.89	9.10
Differential	1.43	-0.60	2.36	1.43	-2.03	-2.55	0.98
Source: Morningstar – Canadian Equity Universe – Periods Ending Dec 31							

\*Current Custom UBC Canadian Equity Benchmark: 66.7% S&P/TSX Composite Index, 33.3% S&P/TSX Capped Composite Index.







## Relative Fund Performance – Global Equity As of December 31, 2020

	Compounded Annualized Returns				One Year Returns Ending Dec 31			
	1 YR	4 YR	10 YR	2020	2019	2018	2017	
UBC FPP Foreign Equity	11.44	11.90	13.36	11.44	20.13	1.02	15.92	
Quartile	3	2	1	3	3	2	3	
Custom Benchmark	11.57	11.23	12.91	11.57	20.07	0.11	14.13	
Differential	-0.13	0.67	0.45	-0.13	0.06	0.91	1.79	
BLK MSCI World ex-Can Min Vol	-0.17	7.64	-	-0.17	16.01	4.52	10.91	
Quartile	4	4	-	4	4	1	4	
MSCI World ex Can Min Vol C\$	-0.49	7.40	-	-0.49	15.72	4.42	10.66	
Differential	0.32	0.24	N/A	0.32	0.30	0.10	0.25	
BLK CDN MSCI ACWI ex-Can	12.81	11.81	-	12.81	20.22	-0.85	16.23	
Quartile	2	2	-	2	3	2	2	
MSCI ACWI Ex-Canada Index	14.54	12.15	-	14.54	20.15	-0.98	16.09	
Differential	-1.73	-0.34	N/A	-1.73	0.07	0.13	0.13	
Arrowstreet (Canada) Global World I	15.96	-	-	15.96	17.25	-	-	
Quartile	2	-	-	2	3	-	-	
MSCI World Investable Market Index	13.88	-	-	13.88	21.04	-	-	
Differential	2.08	N/A	N/A	2.08	-3.80	N/A	N/A	
MFS Global Equity	11.99	12.93	14.31	11.99	25.27	-0.87	16.98	
Quartile	3	2	1	3	1	2	2	
MSCI World Ex Canada Net C\$	14.23	12.19	12.98	14.23	21.22	-0.15	14.59	
Differential	-2.25	0.74	1.33	-2.25	4.05	-0.73	2.39	







## Commercial Real Estate Performance As of December 31, 2020

	Compounded Annualized Returns			One Year Returns Ending Dec 31			
	1 YR	4 YR	10 YR	2020	2019	2018	2017
<b>BK Prime Canadian Property</b>	-0.80	5.76	7.12	-0.80	8.41	9.16	6.58
Consumer Price Index +4%	4.73	5.71	5.58	4.73	6.22	6.00	5.87
Differential	-5.53	0.06	1.55	-5.53	2.19	3.16	0.71
bcIMC Real Pool	-1.45	4.68	7.60	-1.45	8.63	6.66	5.16
Consumer Price Index +4%	4.73	5.71	5.58	4.73	6.22	6.00	5.87
Differential	-6.19	-1.03	2.02	-6.19	2.40	0.66	-0.71

Source: Morningstar - Periods Ending Dec 31



# Fund Option Fees (Total management Fees)

Balanced Fund	0.41%
Bond Fund	0.26%
Canadian Equity Fund	0.38%
Foreign Equity Fund	0.50%
Fossil Fuel Free Equity and Bond Fund	0.36%
Short Term Investment Fund	0.12%





### Fund Rates of Return to March 31, 2021

Fund	Q1 2021	1 Year	5 Year	10 Year
UBC FPP Balanced Fund	1.40%	20.68%	7.79%	8.06%
Benchmark	0.64%	18.77%	7.37%	7.31%
UBC FPP Bond Fund	(4.87%)	3.99%	3.11%	4.10%
Benchmark	(5.04%)	1.62%	2.82%	3.93%
<b>UBC FPP Canadian Equity Fund</b>	9.80%	49.67%	10.58%	7.61%
Benchmark	8.05%	44.25%	10.05%	6.05%
UBC FPP Foreign Equity Fund	4.57%	36.83%	12.53%	13.61%
Benchmark	3.09%	32.59%	11.85%	12.96%
UBC FPP Fossil Fuel Free Equity and Bond Fund	0.83%	22.43%	N/A	N/A
Benchmark	0.22%	20.59%	N/A	N/A
UBC FPP Short Term Investment Fund	0.04%	0.43%	1.11%	1.15%
Benchmark	0.03%	0.23%	0.97%	0.93%





### **Summary**

- Our strategies did not disappoint us
- Last 10 years will be difficult to repeat going forward; 8% returns are not a realistic expectation for our Balanced Fund
- We are focusing on risk mitigation & capital preservation; the Board spent a tremendous amount of time last year and into 2021 on the following projects:
  - Review of Investment Beliefs
  - Review of Strategic Asset Allocation
  - Review of all mandates
  - Search for a global real estate manager
  - Search for an infrastructure manager
  - Review of single-asset fund options







#### **Questions**

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