

PRESENTERS

UBC

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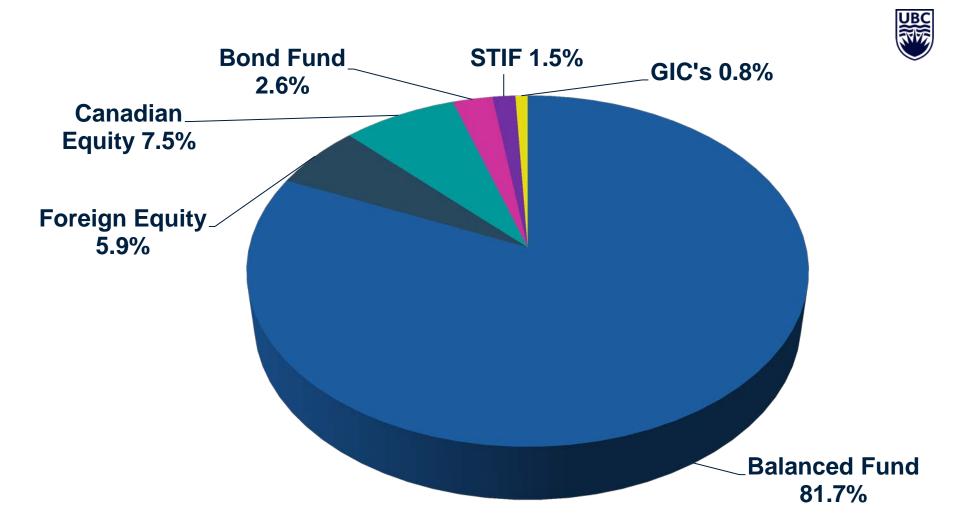
Leith Wheeler Investment Counsel

AGENDA

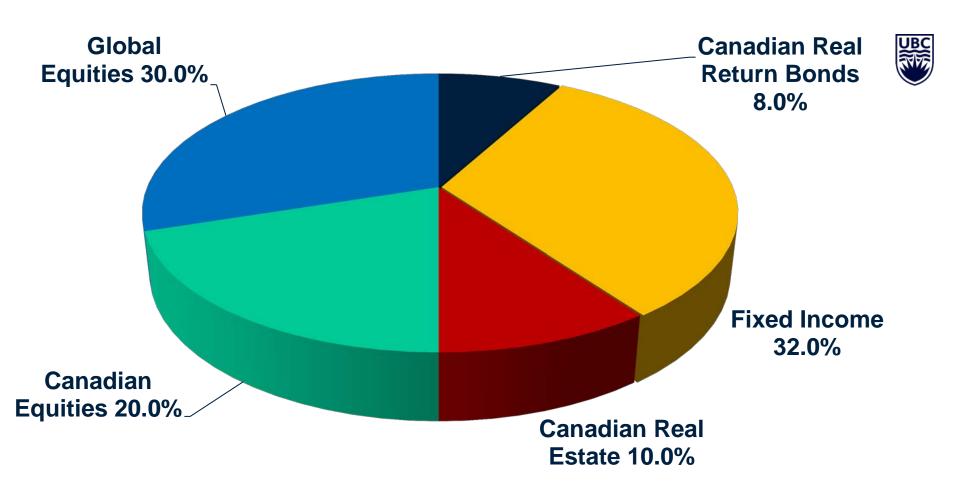


- Introductions
- Plan Fund Weightings & Asset Mix
- Fund Returns
- Investment Market Update
- Question Period

Plan's Fund Weightings as of December 31, 2016



Balanced Fund – Policy Asset Mix



^{*} Global Equities includes investments in both U.S. Equities and Non-North American Equities

Fund Rates of Return* (to December 31, 2016)



Fund	1 Yr.	5 Yrs.	10 Yrs.
Balanced Fund	6.1%	9.6%	6.1%
Bond Fund	1.8%	3.1%	5.1%
Canadian Equity Fund	21.3%	10.9%	6.3%
Foreign Equity Fund	3.2%	18.0%	5.7%
Short Term Investment Fund	0.7%	1.1%	1.5%

^{*}Before Fees



Proposed Agenda

- Review of 2016
- Outlook for the Next 3 to 5 Years
- Conclusion
- Questions?



Key Themes in 2016

- Global Monetary Policy still very accommodative
 - However Fed started to hike rates in US
- Canadian bond yields declined for most of the year then moved up in Q4
- Energy prices improved
 - WTI January 2016 \$27
 - WTI December 2016 \$53
- Commodity prices improved
- Brexit
- Trump

Return of a Balanced* Portfolio

Annualized Returns

As of December 31, 2016

	1 Year	4 Years	10 Years
Sample Passive Balanced Portfolio*	7.8%	9.0%	5.1%
СРІ	1.5%	1.5%	1.6%

^{* 5%} Cash, 35% Bonds, 30% Canadian Equities, 15% U.S. Equities (C\$), 15% International Equities (C\$). Index Returns.



Review of 2016

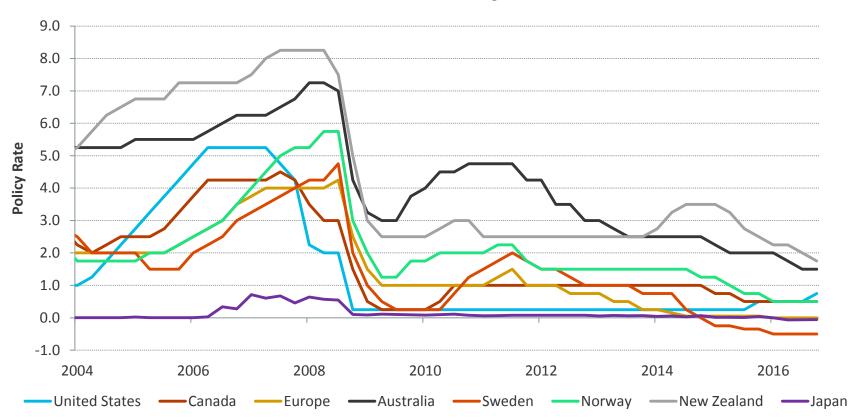
	Q1	Q2	Q3	Q4	1 Year
Canadian Equities	4.5%	5.1%	5.5%	4.5%	21.1%
U.S. Equities (C\$)	-5.0%	2.8%	4.7%	6.3%	8.6%
International Equities (C\$)	-9.1%	-1.2%	7.3%	1.6%	-2.0%
Bonds	1.4%	2.6%	1.2%	-3.4%	1.7%



Global Policy Interest Rates

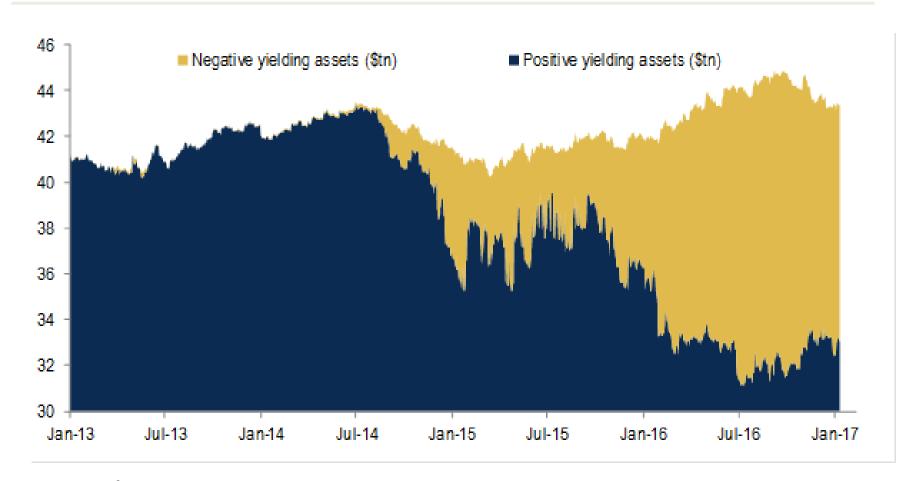
Global Policy Rates

Source: Bloomberg





How Pervasive Are Negative Yields?



Source: BofA



Which Countries Have Negative Policy Rates?

Inflation

Currency

- Sweden July 2009, July 2014
- Denmark July 2012, September 2014
- European Central Bank June 2014
- Switzerland December 2014
- Japan January 2016











Are Negative Policy Rates A Tax?

 Banks reluctant to pass on negative interest rates to depositors for fear of customer backlash.

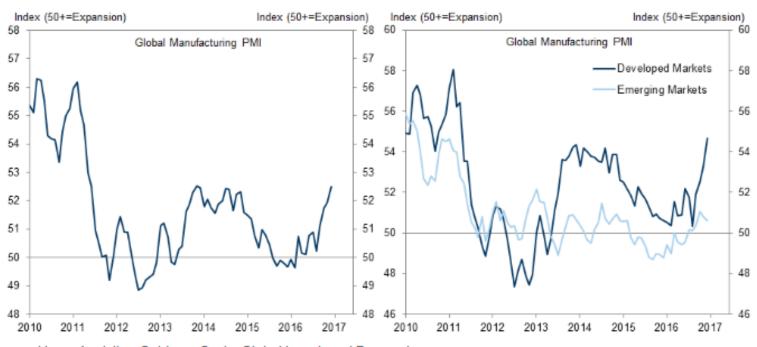
Deutsche Bank Interest Rates

Time Deposit	up to: 0.15%	Jun, 2016
Savings Accounts	up to: 0.01%	Jun, 2016
Loans	from: 0.89%	Jun, 2016
Home Loans	from: 0.89%	Jun, 2016
Personal Loans	from: 5.25%	Jun, 2016

- Result has been:
 - · lower bank profits, and
 - higher (not lower) borrowing costs

Global Manufacturing, A Positive Growth Shock

Exhibit 1: Global Manufacturing PMI Hits Three-Year High in December

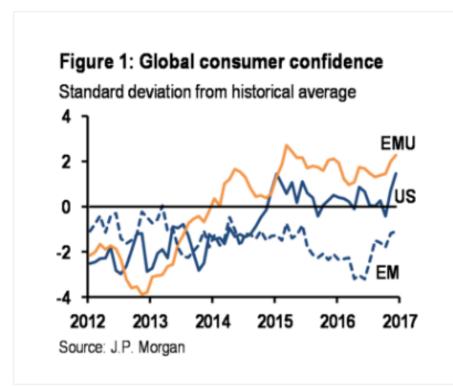


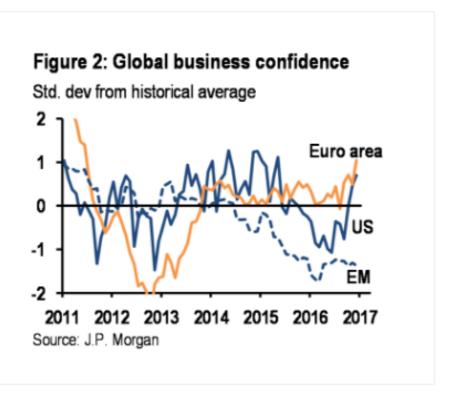
Source: Haver Analytics, Goldman Sachs Global Investment Research

 The Global Manufacturing PMIs have reached 3-year highs in December, driven by a sharp uptick in Developed Markets manufacturing surveys.



Global Confidence Is Materially Rising



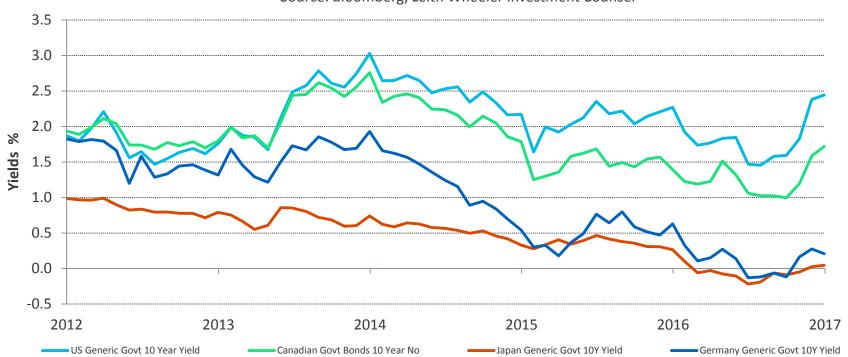


 Both consumer and business confidence globally has improved significantly in developed market economies over the past year.

Global Yields Have Moved Higher

Global 10 Year Yields

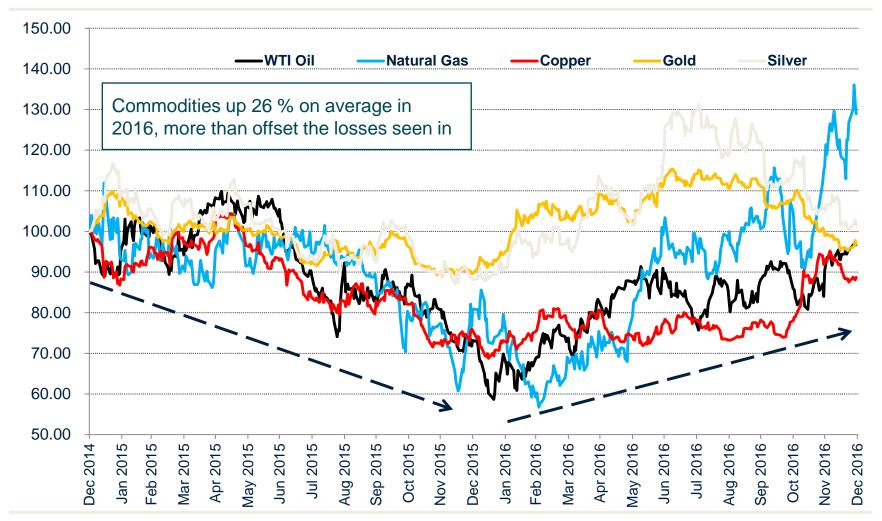
Source: Bloomberg, Leith Wheeler Investment Counsel



- Global bond yields have started to rise, led by the United States.
- Canada has followed, although yields in Europe and Japan remain extremely low.

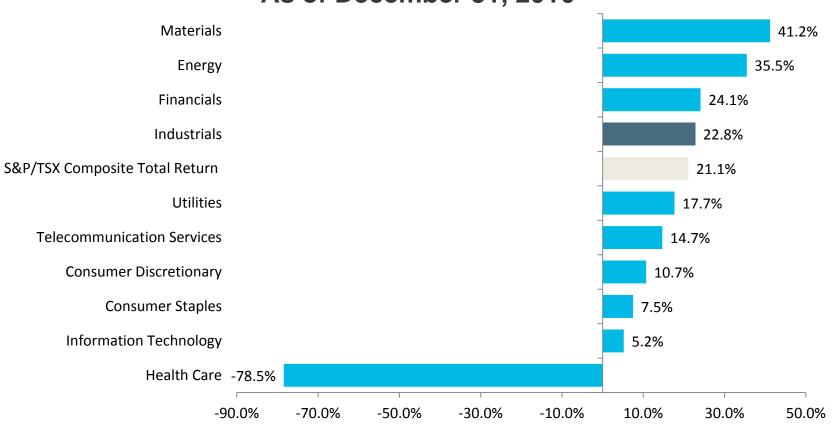


Commodities Prices Increased During 2016



S&P/TSX Composite Index Sector Performance – 2016

As of December 31, 2016



Note: Real Estate sector effective September 1, 2016. Performance not available for 12 months



Rotation Out of Defensive Sectors

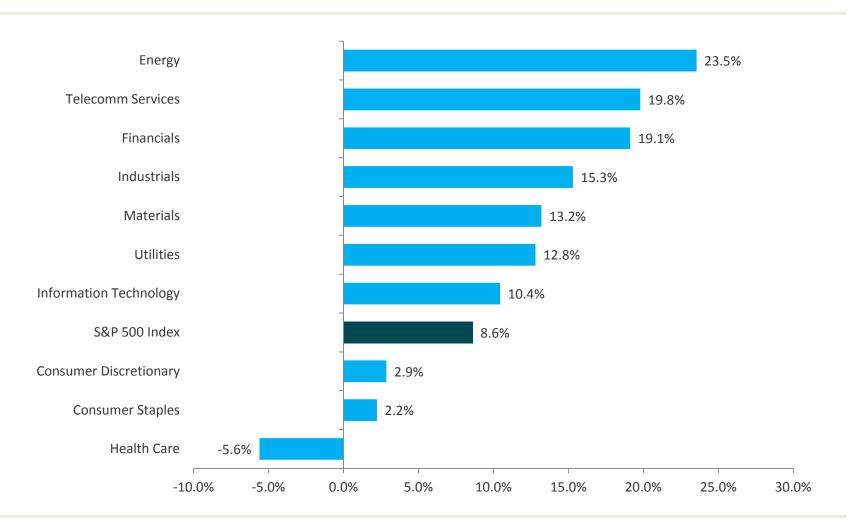
Defensive Stocks	2016 H1 Total Return	2016 H2 Total Return
Utilities	+17.3%	+0.3%
Real Estate	+10.6%	-1.4%
Telecom	+14.8%	-0.1%

Economically Sensitive	2016 H1 Total Return	2016 H2 Total Return
Info Tech	-5.7%	+11.5%
Banks	+7.9%	+20.7%
Industrials	+5.3%	+16.6%
Cons. Discretionary	+0.1%	+10.6%
TSX Composite	9.8%	10.4%

Utilities, Real Estate and Telecom sectors have all been affected by a rotation out of defensive stocks.



S&P 500 Sector Performance (C\$) in 2016



2016 Global Market Performance

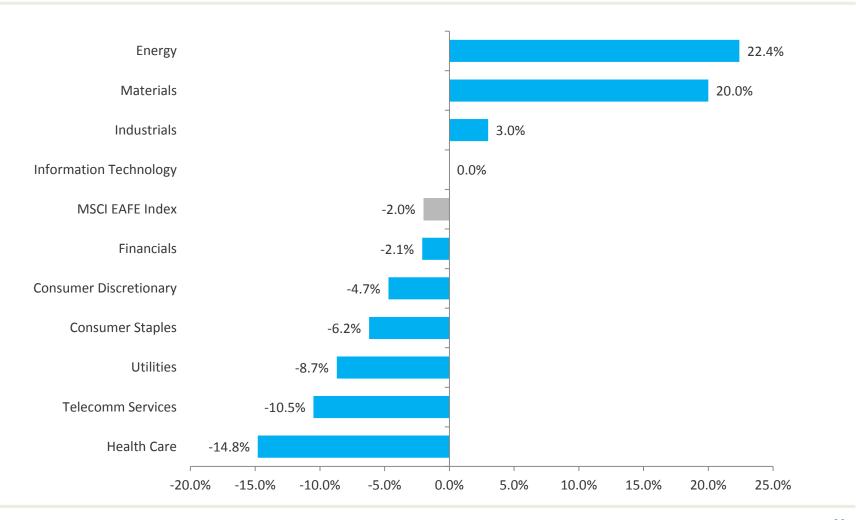
- After significantly enhancing foreign equity returns in 2015, currency detracted from performance in 2016
- The British Pound fell significantly post-Brexit
- Japan and Europe underperformed during the year
- Emerging markets substantially outperformed developed markets

Stock Market	Local Currency	Canadian Dollars
Canada	20.3%	20.3%
United States	10.9%	7.6%
Pacific (Ex. Japan)	8.3%	4.6%
Japan	-0.7%	-0.7%
United Kingdom	19.2%	-3.1%
Europe (Ex. U.K.)	2.3%	-3.5%
MSCI World	9.0%	4.3%
Emerging Markets	9.7%	7.9%

^{*} Source: MSCI Developed & Emerging Market Indices

Leith Wheeler

MSCI EAFE Sector Performance (C\$) in 2016



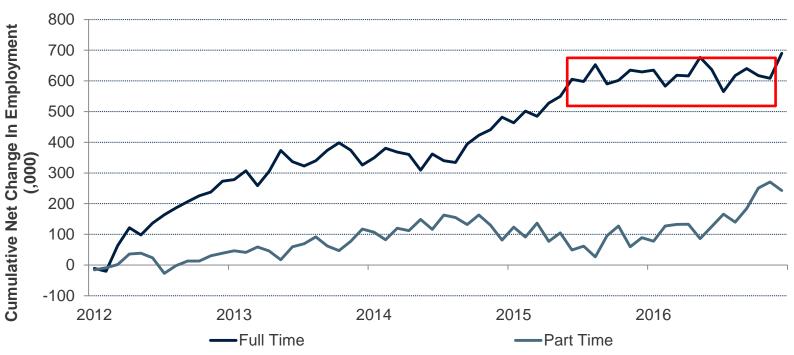
Our Outlook for the Next 3-5 Years



Canada Full-Time Job Growth Has Been Limited

Cumulative Net Change In Employment

Source: Stat Canada

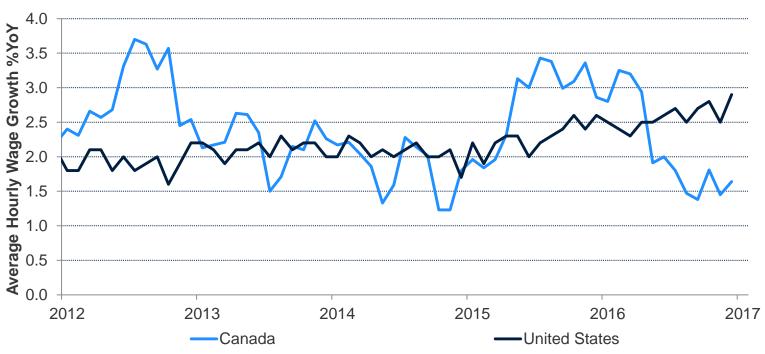


 Limited growth in full-time jobs (excluding one strong report last month) suggests that slack remains in the labor market and wage pressures are likely to remain limited for Canada in 2017.

Weaker Employment Growth Has Constrained Canadian Wage Gains

Average Hourly Wage Growth

Source: Stat Canada, Bureau Of Labor Statistics

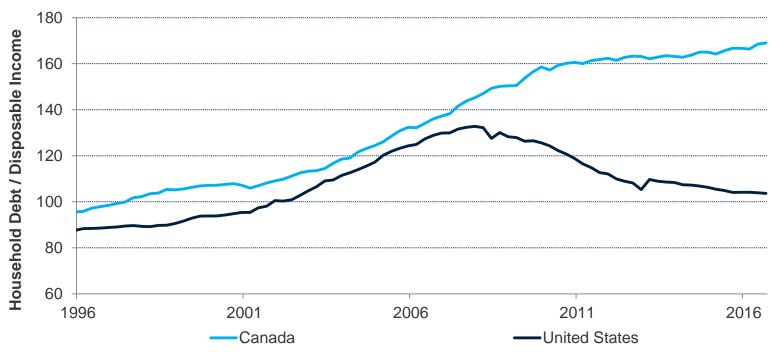


 Canadian average hourly earnings growth remains weak due to the rotation of from higherpaying energy sector jobs. This is in stark contrast to emerging tightness in US jobs data.

Canada Hasn't Deleveraged

Household Debt to Disposable Income

Source: Bloomberg, Bank Of Canada

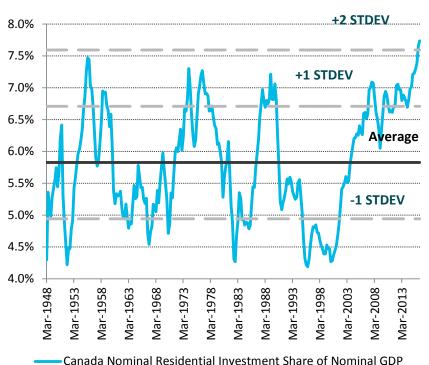


• U.S. households materially delevered following 2008. Canadian household leverage, by contrast, has continued to increase and will provide a headwind to future consumption-led growth.

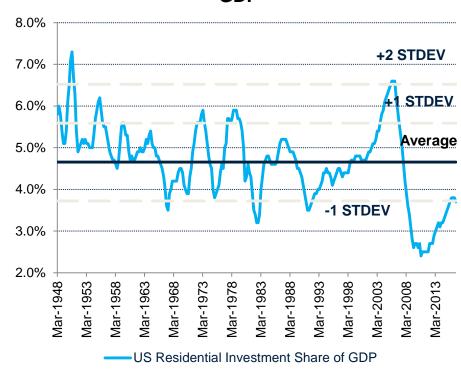
Growth Overly Reliant On Residential Quiet Money.

Investment





US Residential Investment as Share of GDP



 The Canadian economy has become increasingly dependent on residential investment and as a share of GDP and is now at extreme levels versus the long term average.



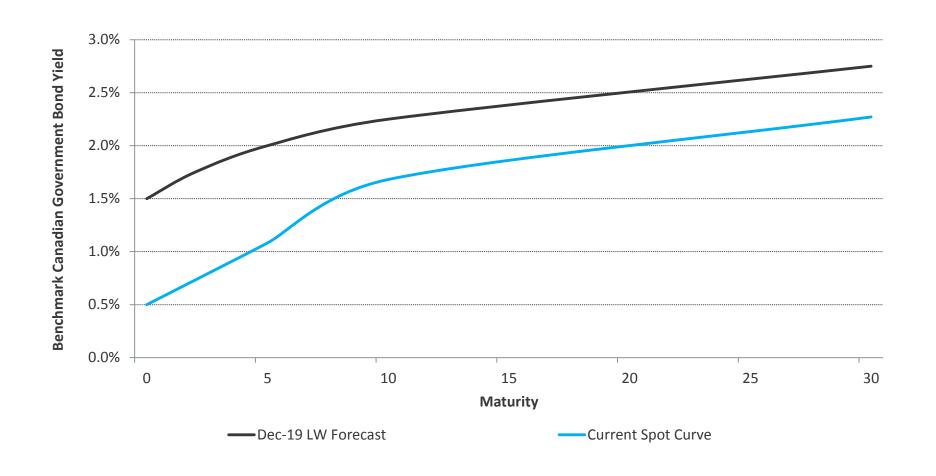
Where Do Interest Rates Go From Here?

- The surprise result in the US election has led to a belief that Trump's policies will lift US inflation and growth
- Our view is that the US Federal Reserve will likely continue to increase interest rates at a measured pace (they have communicated three rate hikes this year)
- The path for the Bank of Canada is less clear as the Canadian Economy continues to deal with the fallout from lower commodity prices, an inflated housing market/indebted consumer and a disappointing recovery in exports
- We continue to believe that interest rates will trend higher but at a very gradual rate over the next several years





Canada Long Term Yield Curve Forecast





Themes Looking Forward

Low interest rates remain

- Last 10 years have seen unprecedented monetary policy rates
- Fed has started to increase interest rates, accompanied by strong dollar

Global GDP growth is improved but not robust

- US economy is recovering gradually with low unemployment
- Canadian economic growth is a concern
 - Consumer debt
 - Housing
 - US policy proposal impacting Canadian exports
- Europe several years behind US economic recovery
- China has stable GDP growth at 6.7%
 - Steady retail sales growth
 - Capital investment has slowed
 - Modest risk in trade deficit in 2017
- Developing markets are struggling with weak productions and challenging demographics



Market Concerns

Brexit

US policy

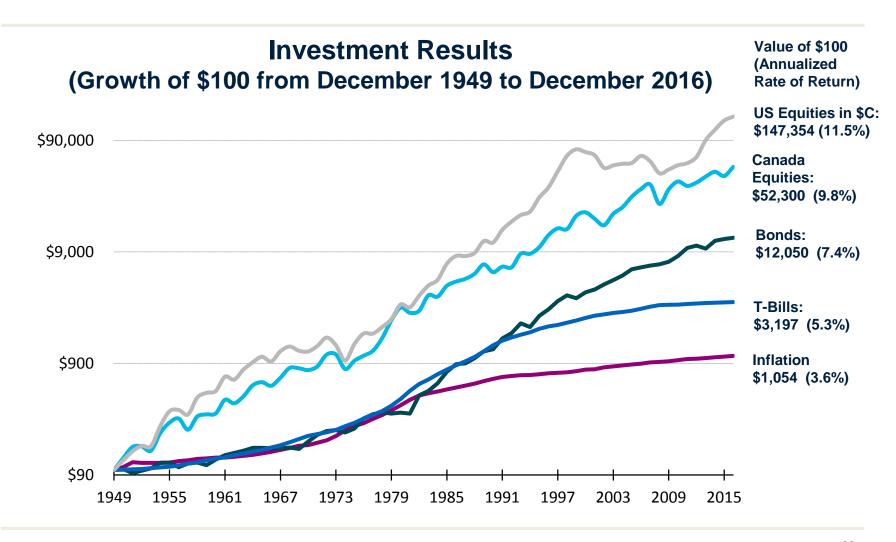
- Impact on global trade
- Tax cuts/deficits
- Infrastructure spending
- Political instability

Other?





Long Term Asset Class Returns



Conclusion

Inflation

We expect inflation to remain low around 1-2% p.a

Consumer and Government Debt

- U.S. consumers in good shape with low unemployment
- High levels of Canadian debt

Strength and Recovery

Global growth is recovering but below trend... and not in recession

Return Potential

- Bond returns look like they will be 1-2% p.a.
- Equity returns in Canada and the U.S. around 5-6% p.a.

2017 UBC Faculty Pension Plan Forum



- Wednesday, May 10, 2017
- Commons Block Ballroom, Marine Drive Residence
- 2205 Lower Mall
- 10:00 a.m. to 1:00 p.m.
- More information will be forthcoming

2017 UBC Faculty Pension Plan Forum



Presentation begins at 10:30 a.m.

- Plan performance in 2016
- Review 2016 and 2017 Initiatives

Information Tables & Guest Exhibitors – 11:45 a.m. to 1:00 p.m.

- New to the Plan table
- Retirement
- UBC Retirement & Survivor Benefits
- Faculty Relations
- EFAP
- Association of Professors Emeriti

Thank you!



Questions?

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APPENDIX



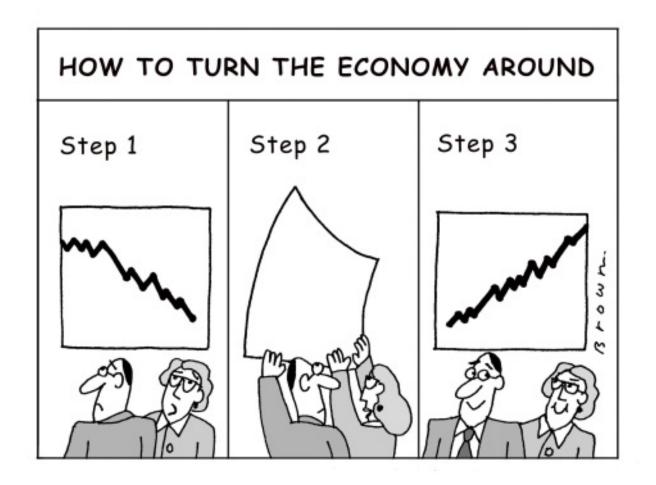


Asset Class Winners and Losers

	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Highest	14.2	33.9	28.3	39.2	37.7	31.7	13.7	8.8	11.3	26.7	14.5	24.1	26.3	9.8	6.2	35.1	20.6	18.8	14.8	48.4	24.0	21.0	21.1
	7.4	26.3	23.4	27.7	28.5	19.7	7.4	5.7	2.5	20.5	12.0	14.0	18.3	4.4	3.3	14.4	17.6	4.4	13.8	41.5	17.9	18.3	17.7
	5.4	25.0	17.5	18.6	15.0	14.3	5.5	4.7	-7.1	13.4	10.2	10.4	17.3	4.4	-15.6	12.6	12.1	1.0	13.5	31.3	14.4	14.0	8.6
	4.0	19.9	16.9	16.2	13.4	14.1	3.4	-3.7	-12.4	12.4	10.2	10.0	15.7	0.9	-17.9	8.7	9.5	1.0	8.3	14.8	11.4	6.0	7.2
	1.8	14.5	14.1	15.0	4.7	12.8	0.8	-6.5	-16.6	8.0	9.0	2.6	13.0	-5.7	-21.9	8.1	9.3	-2.0	7.2	13.0	10.6	4.5	1.3
	-0.2	8.2	6.4	6.2	4.4	4.7	-5.5	-12.6	-21.1	5.3	3.3	1.6	4.0	-10.5	-29.8	1.2	2.4	-8.7	4.0	1.0	3.7	0.6	0.5
Lowest	-7.8	7.4	5.0	3.2	-1.6	-6.2	-10.8	-16.6	-22.7	2.9	2.3	1.3	3.9	-16.5	-33.0	0.6	0.5	-10.2	1.0	-7.0	0.9	-8.3	-2.0
Small Cap: Large Cap: Large Cap: Russell 2000 (C\$) S&P 500 (C\$) TSX Composite		M:					Long Term Gov't Bonds: FTSE TMX Canada Long Gov't			Treasury: 91 Day T-Bills			Diversified										

^{*} Diversified: 25% TSX Composite, 20% S&P 500 (C\$), 15% MSCI EAFE – Net (C\$), 40% FTSE TMX Canada Universe Bond Index

Summary





Performance Disclaimer

Investment performance returns are presented before investment management fees, but after the deduction of brokerage commissions. Returns are calculated on a time weighted, total return basis which includes all dividends (except non-cash stock dividends), interest, and realized and unrealized gains and losses after the deduction of applicable withholding taxes. Past performance is not an indicator of future results.

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