

PRESENTERS

UBC

Mike Leslie

Executive Director, Investments Faculty Pension Plan

Neil Watson

Vice President

Leith Wheeler Investment Counsel

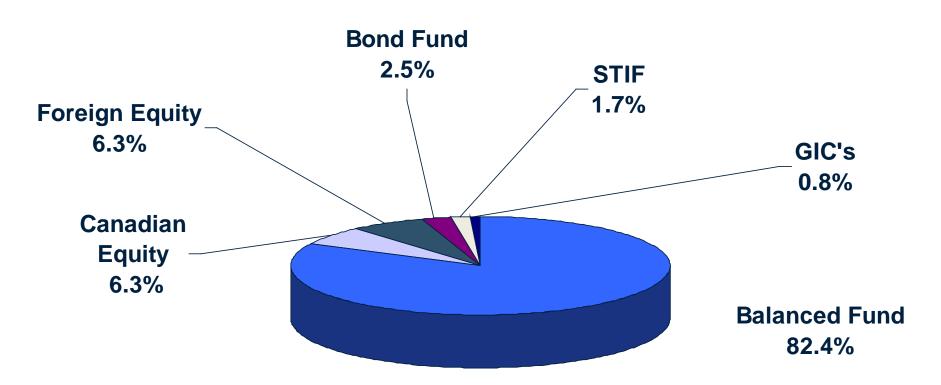
AGENDA



- Introductions
- Plan Fund Weightings & Asset Mix
- Fund Returns
- Investment Market Update
- Question Period

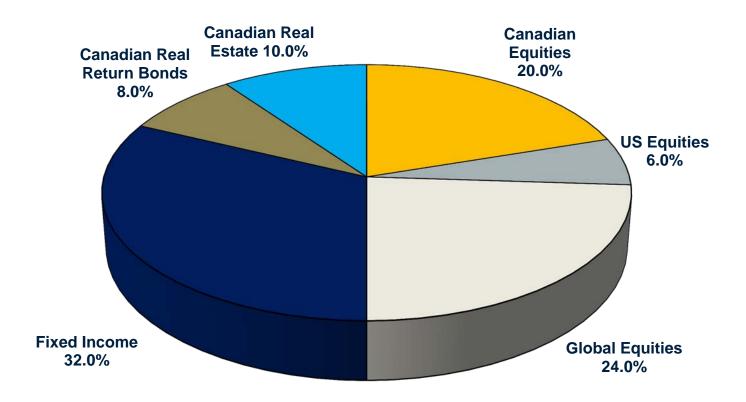
Plan's Fund Weightings as of December 31, 2015





Balanced Fund – Policy Asset Mix





^{*} Global Equities includes investments in both U.S. Equities and Non-North American Equities

Fund Rates of Return* (to December 31, 2015)



Fund	1 Yr.	5 Yrs.	10 Yrs.
Balanced Fund	6.6%	9.0%	6.9%
Bond Fund	3.5%	4.8%	5.3%
Canadian Equity Fund	- 6.8%	5.0%	6.1%
Foreign Equity Fund	19.6%	16.7%	7.3%
Short Term Investment Fund	1.0%	1.2%	1.9%

^{*}Before Fees



Proposed Agenda

- Review of 2015
- Outlook for the Next 3 to 5 Years
- Conclusion
- Questions?

Return of a Balanced* Portfolio

Annualized Returns

December 31, 2015

	1 Year	4 Years	10 Years
Balanced Portfolio*	4.4%	9.0%	5.6%
СРІ	1.6%	1.3%	1.6%

^{* 5%} Cash, 35% Bonds, 30% Canadian Equities, 15% U.S. Equities (C\$), 15% International Equities (C\$). Index Returns.



Review of 2015

	Q1	Q2	Q3	Q4	1 Year
Canadian Equities	2.6%	-1.6%	-7.9%	-1.4%	-8.3%
U.S. Equities (C\$)	10.4%	-1.4%	0.5%	10.6%	21.0%
International Equities (C\$)	14.7%	-1.0%	-3.6%	8.2%	18.3%
Bonds	4.2%	-1.7%	0.2%	1.0%	3.5%



Key Themes in 2015

Further Collapse in Energy Prices

• WTI – December 31, 2014 \$53.27

• WTI – December 31, 2015 \$36.60

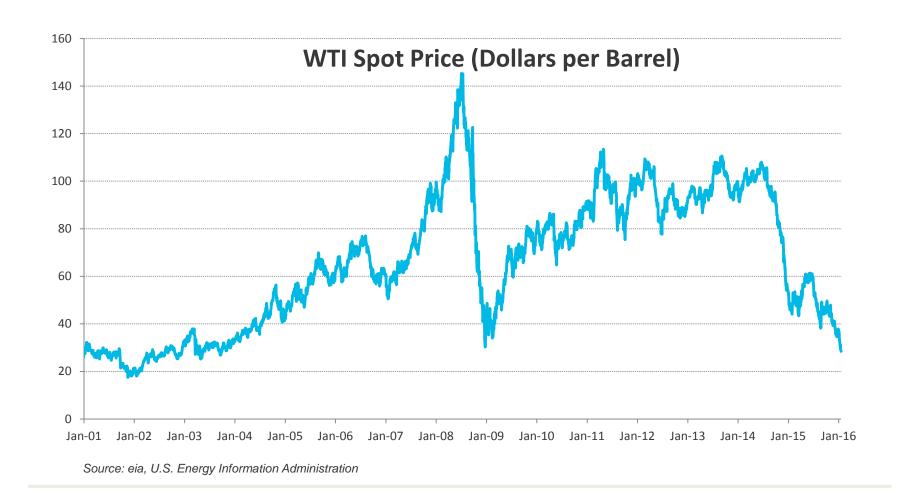
Slowdown in Emerging Markets

China, Brazil, Russia

Decline in Commodity Prices



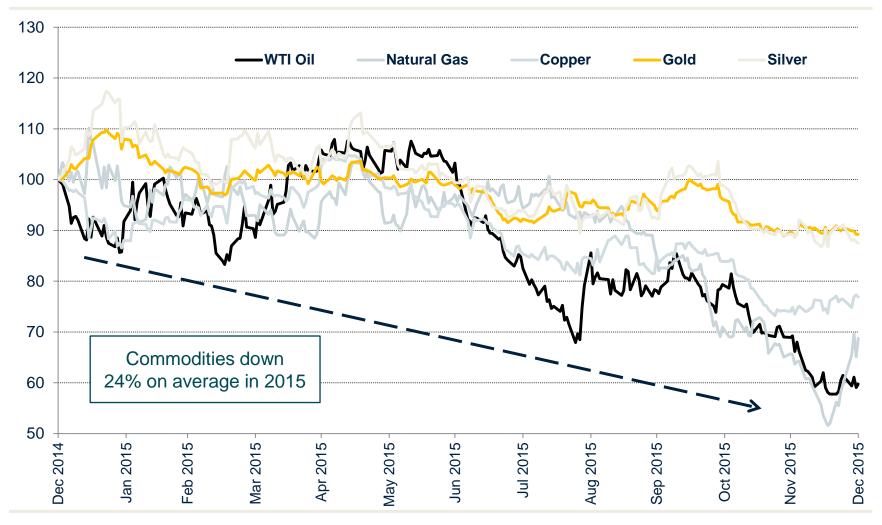
Crude Oil Prices Have Been Volatile Over the Last 15 Years







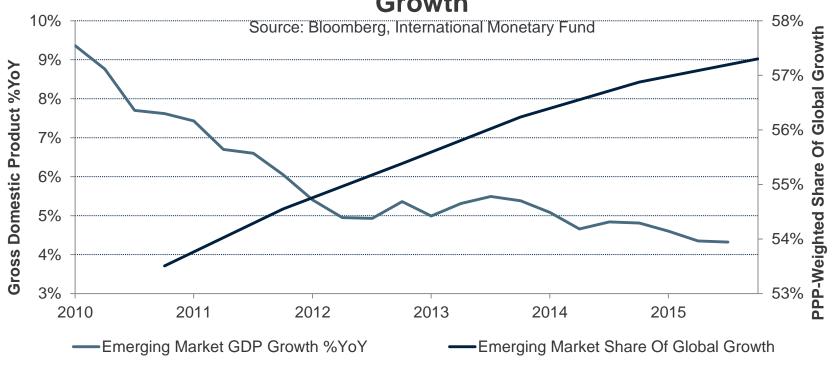
Commodities Prices Have Fallen Across the Board





Emerging Market Economies Are Slowing...





Growth in emerging market economies continues to slow, despite their growing share of global growth.





Slowdown in Growth in China

China Official GDP % YoY 10 Years Ending December 31, 2015

Source: Bloomberg

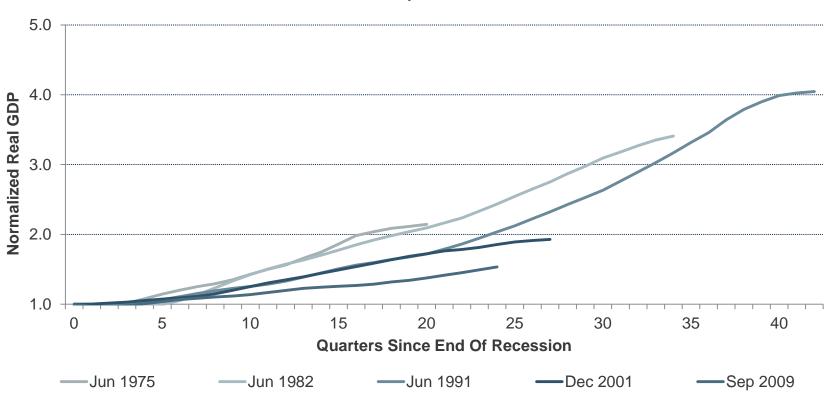




US Economic Recovery Is Continuing Slowly...

US Economic Recovery

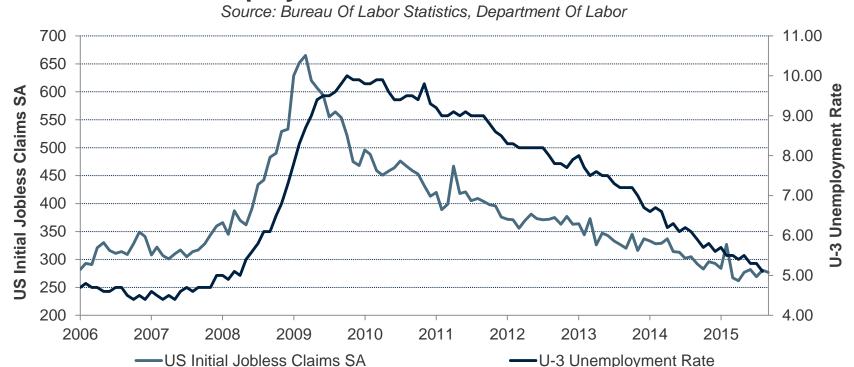
Source: Bureau Of Economic Analysis, Leith Wheeler Investment Counsel





The U.S. Labour Market Continues to Tighten

U.S. Unemployment Rate & Initial Jobless Claims



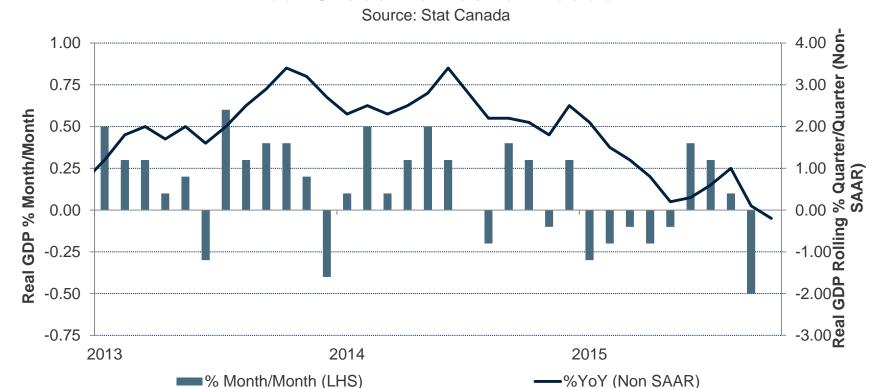
Both initial jobless claims and the broad U-3 unemployment rate continue to fall. Historically, sub-5% unemployment has tended to be associated with wage inflation 1-year ahead.





Growth In Canada Has Stalled Again...

Real Gross Domestic Product



The rebound in Canadian GDP following the H1 2015 technical recession proved to be short-lived, with Q3 2015 growth the worst since 2008.





Interest Rates Moved Down Last Year

Canada Bond Yields	2012	2013	2014	2015
Overnight Lending Rate	1.00%	1.00%	1.00%	0.50%
5 Year	1.38%	1.94%	1.41%	0.73%
10 Year	1.80%	2.75%	1.87%	1.39%
30 Year	2.36%	3.23%	2.35%	2.15%



Canadian And US Yields Are Diverging

US and Canadian 5-Year Government Bond Yields

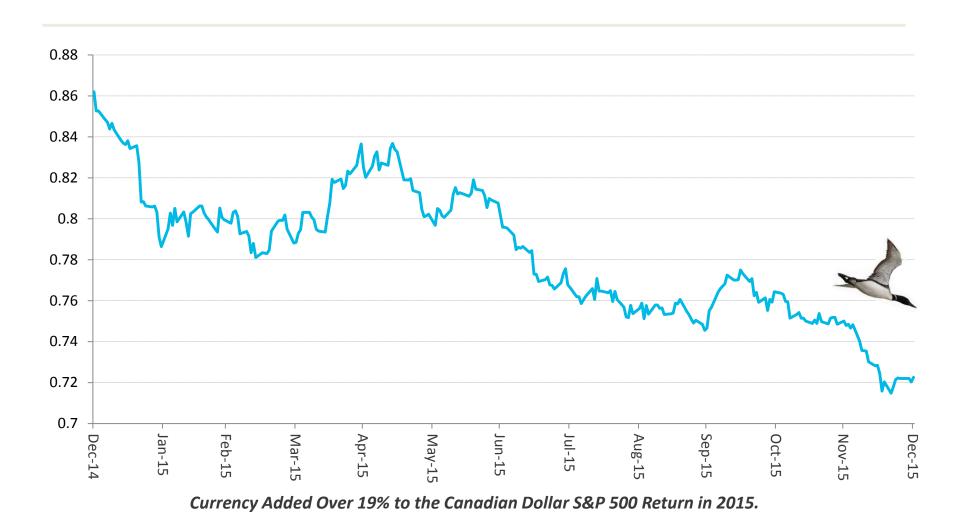
Source: Bloomberg



Canadian and US yields are diverging significantly as a result of the start of monetary tightening in the United States and the ongoing decline in energy prices.



The Canadian Dollar





Foreign Currencies vs. Cdn Dollar

As of December 31, 2015

Country	1 Year	2 Year
U.S. Dollar	19.3%	30.1%
Japanese Yen	18.9%	13.8%
Chinese Renminbi	14.0%	21.3%
British Pound	12.9%	15.8%
Euro	7.1%	2.6%
Australian Dollar	6.4%	6.2%



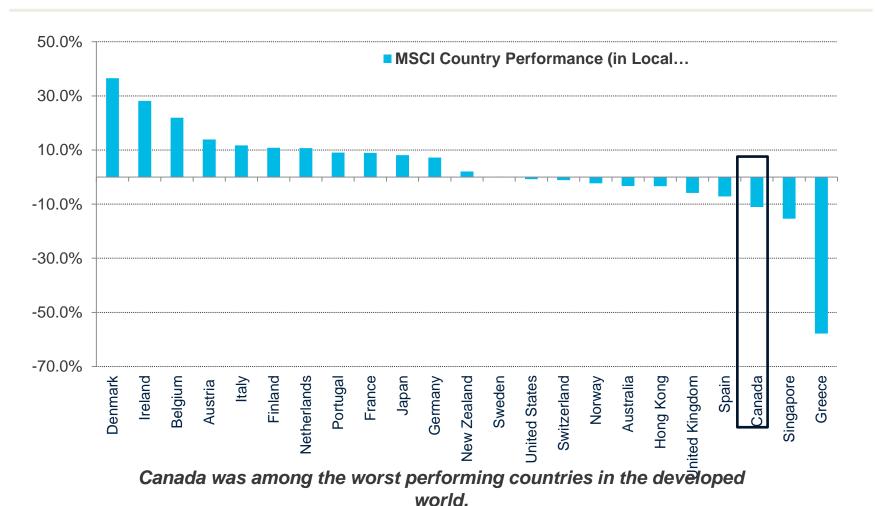
2015 Global Market Performance

Stock Market (YTD)	Local Currency	Canadian Dollars
Japan	9.9%	30.7%
Europe (Ex. U.K.)	8.3%	18.5%
United States	0.7%	20.1%
United Kingdom	-2.2%	10.3%
Canada	-9.0%	-9.0%
Pacific (Ex. Japan)	-1.0%	9.2%
MSCI World	2.1%	18.3%
Emerging Markets	-5.8%	1.5%

^{*} Source: MSCI Developed & Emerging Market Indices



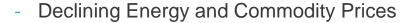
It Was A Challenging Year For Canadian Equities



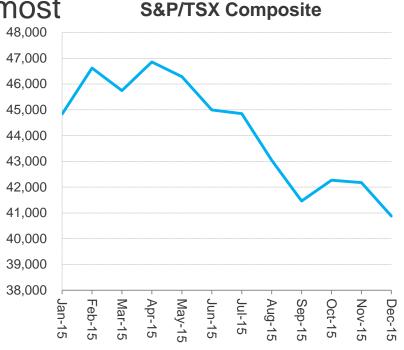
Review of 2015

Flat to negative return from most

global stock markets due to:



- Slowdown in growth in China and other Emerging Markets
- Weak growth in Europe
- Unrest in Middle East
- Decoupling globally as U.S Economy continues to improve



	2014	2015	2016
Balanced Portfolio Return	10.4%	4.4%	???

Our Outlook for the Next 3-5 Years

Many Concerns for Equity Investors in 2016

- China moves had the effect of confusing investors
- The oil rout has left Saudi's currency peg to the dollar at its most vulnerable point in over a decade
- More oil bankruptcies seen
- The Saudis sharply cut prices in Europe, a move that could undercut Iran
- Macy's announces layoffs, lists 36 store closures
- Apple is scaling back orders for its iPhones
- Barclays is planning to close most of Asia cash-equities business
- Medical debt often crushing even for insured
- North Korea says it detonated hydrogen bomb

Source: Evercore ISI





Panic in the Headlines – Has the Market Hit Bottom?



"Be fearful when others are greedy and greedy when others are fearful"
- Warren Buffett





Reasons for Optimism

- U.S. economy has been strengthening
- Low oil prices benefit consumers and many businesses
- Europe is recovering
- Monetary policy is very stimulative
 - Global low interest rates
 - Quantitative easing in Europe and Japan
- China is still growing
- India's economy is stronger
- Global growth is below trend... but not in recession

How Does This Market Sell Off Compare to Others?

TSX Composite Price Index Since 1945

Date of Low	Decline From Peak	Duration (months)	Performance After Low		r Low
Date of Low			6m	12m	24m
Ma r-48	-21%	22	6%	6%	32%
Oct-57	-24%	19	1%	20%	21%
Jun-70	-28%	13	17%	23%	36%
Nov-74	-36%	13	21%	11%	8%
Jun-82	-43%	19	43%	79%	62%
Nov-87	-26%	4	9%	11%	32%
Oct-90	-23%	14	13%	14%	8%
Aug-98	-28%	4	14%	26%	103%
Sep-02	-45%	25	3%	20%	40%
Feb-09	-45%	9	34%	43%	74%
Ja n-16	-24%	16	??	??	??
Average	-31%	14	16%	25%	42%

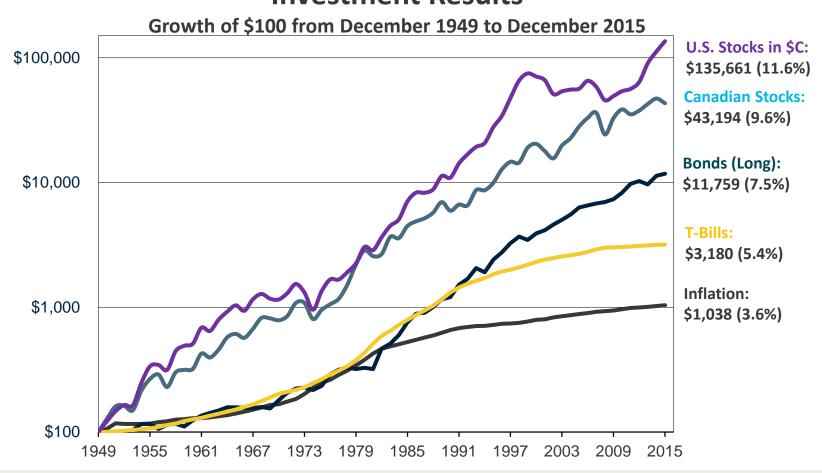
^{*}Based on month-end index levels. Price-only returns.



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Investment Results







Benefits of a Diversified Portfolio

10 Year Annualized Returns As of December 31

	Last 5 Years	2010	2000	1990	1980
TSX Composite	2.3%	4.2%	10.6%	3.7%	9.1%
S&P 500 (C\$)	20.3%)	-4.5%	17.9%	9.0%	5.6%
MSCI EAFE (C\$)	10.7%	-3.0%	9.4%	13.9%	11.1%

Best Performer





Canada Yield Curve Forecast

	Current (25Jan2016)	1 Year Forecast	Our Long Term Forecast
Overnight Lending Rate	0.50%	0.39%	2.00%
2-Year	0.41%	0.54%	2.50%
5-Year	0.69%	0.89%	3.00%
10-Year	1.24%	1.59%	3.25%
30-Year	2.06%	2.28%	3.50%



Themes in 2016

Low Interest Rates Remain

- Quantitative easing in the U.S. has ended. The pace and timing of interest rate increases will be gradual
- Quantitative easing in Europe and Japan

U.S. Continues to be Strong

Improving labour market, healthier consumer

Aftershocks from Dramatic Decline in Oil

- Reduced capital expenditures by Energy companies
- Net positive for consumers lower gas prices, more disposable income

Gradual Improvement in Europe

Additional stimulus provided to jump start economy

China's Economy will Continue to Grow... but at a Slower Pace



Conclusion

Inflation

We expect inflation to remain low around 1-2% p.a

Consumer and Government Debt

- U.S. consumers in good shape. Strong jobs market and low oil prices.
- High levels of Canadian debt

Strength and Recovery

Global growth is below trend... but not in recession

Return Potential

- Bond returns look like they will be 1-3% p.a.
- Equity returns in Canada and the U.S. around 7% p.a.

2016 UBC Faculty Pension Plan Forum



- Wednesday, May 25, 2016
- Commons Block Ballroom, Marine Drive Residence
- 2205 Lower Mall
- 10:15 a.m. to 1:00 p.m.
- More information will be forthcoming

2016 UBC Faculty Pension Plan Forum



Presentation begins at 10:30 a.m.

- Plan performance in 2015
- Review 2015 and 2016 Initiatives

Information Tables & Guest Exhibitors – 11:30 a.m. to 1:00 p.m.

- New to the Plan table
- Retirement
- UBC Retirement & Survivor Benefits
- Faculty Relations
- Service Canada

Thank you!



Questions?

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APPENDIX

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Interest Rate Environment

Dec-78 Dec-80

Dec-76

Dec-82

Dec-84

Dec-86

Dec-96

Dec-98 Dec-00 Dec-02 Dec-04

20.0%

18.0%

16.0%

14.0%

12.0%

10.0%

8.0%

6.0%

4.0%

2.0%

0.0%

Dec-60

Dec-62

Dec-66

Dec-68

Dec-64

Government of Canada 30 Year Bond Yield From December 1961 to December 2015 17.7%

Dec-08

Dec-10

Dec-12

Dec-14

Dec-06





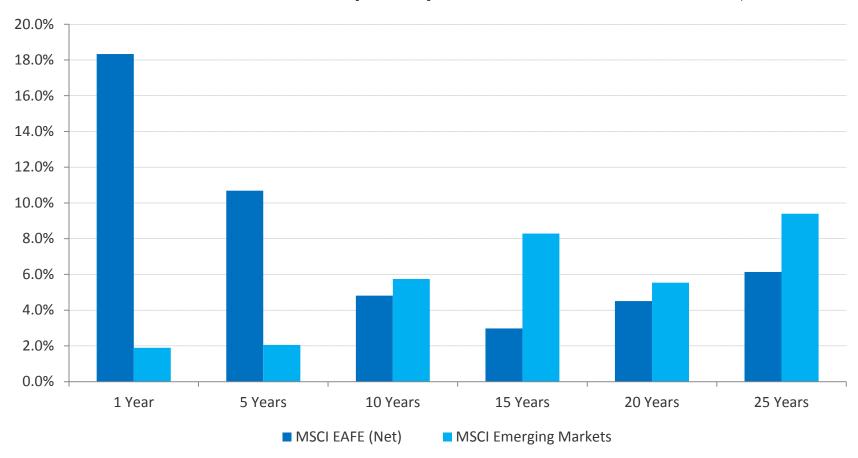
TSX Composite Intra-Year Declines vs. Calendar Year Returns





Emerging Markets Have Performed Well Over The Long Run

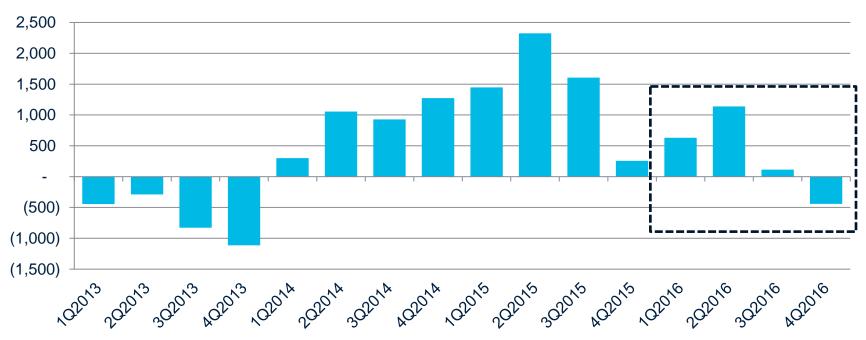
Annualized Performance (\$Cdn) As of December 31, 2015





We Expect the Supply and Demand Gap to Tighten Over the Year

Global Oil Market Balance (000's of bbl/d)



Source: Bank of America Merrill Lynch, Leith Wheeler Investment Counsel.

We expect the market to tighten in the later part of 2016, as production cuts and capacity constraints leads to drawdowns in inventory.





Bonds versus Stocks:Which has a Better Yield?

December 31, 2015

Bond Yields	Canada	Corporate	5 Year GICs
5 Year	0.73%	1.90%	1.5%
10 Year	1.39%	2.85%	n/a
30 Year	2.15%	4.24%	n/a

Dividend Yields	
TSX Composite	3.3%
S&P 500	2.2%
MSCI EAFE	3.3%

Source: Bloomberg, Debt Market Indices, Bank of Canada



Price is What You Pay Value is What You Get

10 Year Returns Based on Starting Period P/B Multiple

Beginning P/B Values	Average 10 Year Returns
0.5-1x	15.9%
1-1.25x	13.8%
1.25-1.5x	10.1%
1.5-1.75x	8.8%
1.75-2x	7.7%
>2x	7.4%

Current P/B valuation is 1.5x on January 21, 2016



Potential Long Run Equity Returns

10 Year Returns Based on Starting Period P/E Multiple

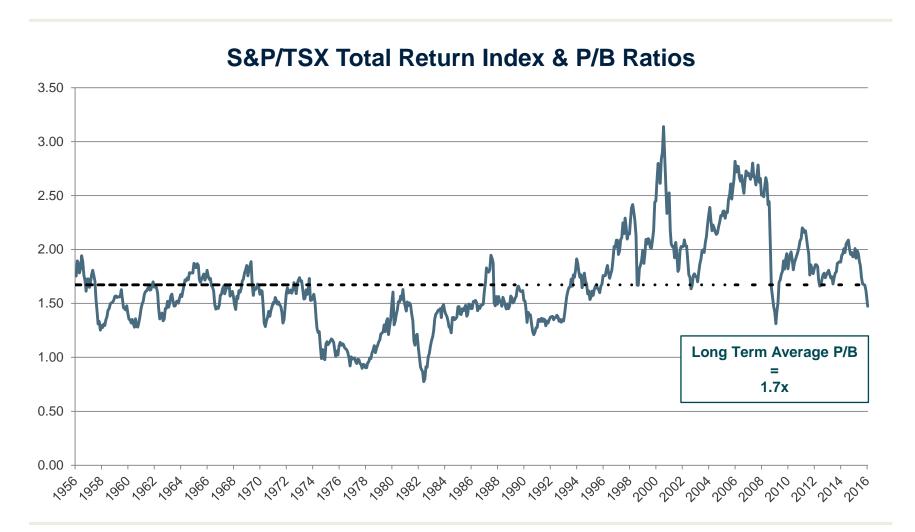
P/E Multiple Range	10 Year Return
25x - 50x	1.5%
16.6x – 25x	8.1%
12.5x – 16.6x	10.7%
10x - 12.5x	13.3%
8x – 10x	14.8%
7x – 8x	16.5%

Source: Bloomberg

P/Es as of December 31, 2015: TSX Composite 20x S&P 500 18.3x



S&P/TSX Valuations Looking More Attractive





The Long View – Stocks Remain Attractive

S&P/TSX Composite Valuation Dividend Yield and Price Earnings Ratio over 15 Years



Dividend Yields Remain Attractive

Source: Bloomberg

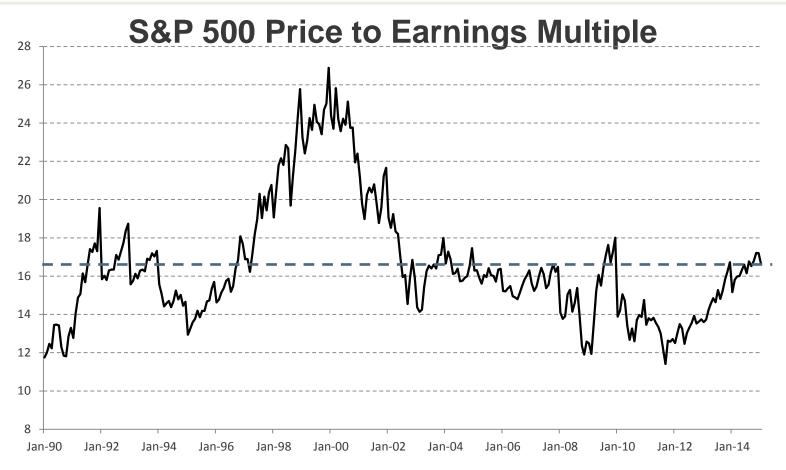


Valuations are Not Stretched (but Not Cheap)

Source: Bloomberg



Stock Markets Remain Reasonably Priced

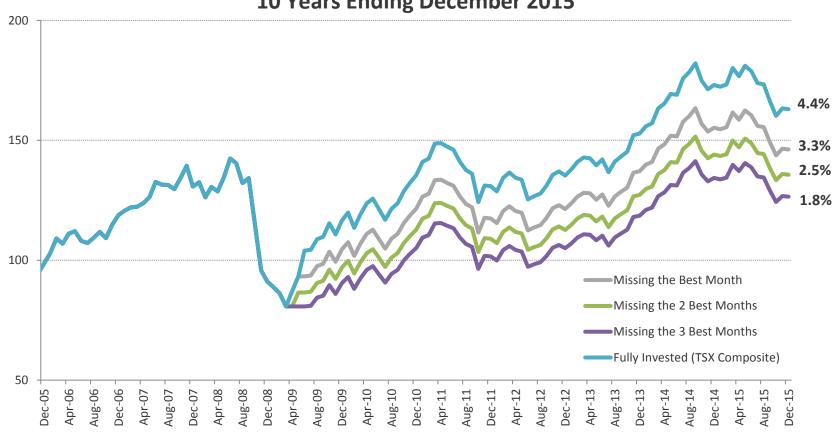






Timing the Market Missing the Best Months of Performance

TSX Composite Performance 10 Years Ending December 2015





Performance Disclaimer

Investment returns are prepared in accordance with CFA Institute Performance Presentation Standards. Returns reflect historic gross performance, with no deduction for investment management fees. Past performance is not indicative of future performance. A full presentation, in compliance with CFA Institute Performance Presentation Standards, is available upon request.

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